

# The Corporation of the City of White Rock

Audit Planning Report for the year ended December 31, 2023

KPMG LLP

Report prepared as of January 5, 2024, for presentation on January 15, 2024



# **KPMG** contacts

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The purpose of this report is to assist you, as a member of Council, in your review of the plan for our audit of the financial statements. This report is intended solely for the information and use of Management and Council of the City and should not be used for any other purpose or any other party. KPMG shall have no responsibility or liability for loss or damages or claims, if any, to or by any third party as this report to Council has not been prepared for, and is not intended for, and should not be used by, any third party or for any other purpose.

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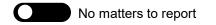


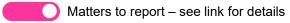
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# **Audit highlights**





Scope

Our audit of the financial statements of The Corporation of the City of White Rock ("the City") as of and for the year ending December 31, 2023 will be performed in accordance with Canadian generally accepted auditing standards.

**Audit strategy** 



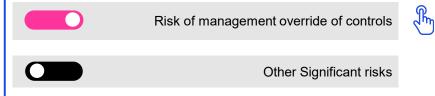








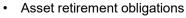






Other risks of material misstatement



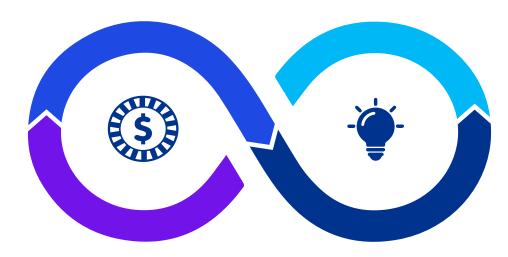


- Tangible capital assets
- Revenue, deferred revenue, and development cost charges
- Expenses, including payroll
- Valuation of post-employment benefits
- Contingencies





# **Materiality**



We *initially determine materiality* at a level at which we consider that misstatements could reasonably be expected to influence the economic decisions of users. Determining materiality is a matter of *professional judgement*, considering both quantitative and qualitative factors, and is affected by our perception of the common financial information needs of users of the financial statements as a group. We do not consider the possible effect of misstatements on specific individual users, whose needs may vary widely.

We **reassess materiality** throughout the audit and revise materiality if we become aware of information that would have caused us to determine a different materiality level initially.

### Plan and perform the audit

We *initially determine materiality* to provide a basis for:

- Determining the nature, timing and extent of risk assessment procedures;
- Identifying and assessing the risks of material misstatement; and
- Determining the nature, timing, and extent of further audit procedures.

We design our procedures to detect misstatements at a level less than materiality in individual accounts and disclosures, to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds materiality for the financial statements as a whole.

### **Evaluate the effect of misstatements**

We also *use materiality* to evaluate the effect of:

- Identified misstatements on our audit; and
- Uncorrected misstatements, if any, on the financial statements and in forming our opinion.





# **Initial materiality**



**\$47,000,000** 

(2022: \$45,000,000)

No change in benchmark compared to prior year

% of Benchmark

2.8%

(2022: 2.9%)

The prescribed range is between 0.5% and 3.0% of the benchmark



Risk assessment



# Updates to our prior year audit plan

### **New significant risks**



Significant risks



There were no new significant risks identified for the year.

### Other significant changes



Newly effective accounting standards



New accounting standards effective for the year ending December 31, 2023 include:

PS 3280 Asset Retirement Obligations

PS 3450 Financial Instruments

PS 3041 Portfolio Investments

PS 2601 Foreign Currency Translation

PS 1201 Financial Statement Presentation

Newly effective accounting standards



Newly effective auditing standards



There are 3 new auditing standards effective for year ending December 31, 2023 related to quality management.

Newly effective auditing standards

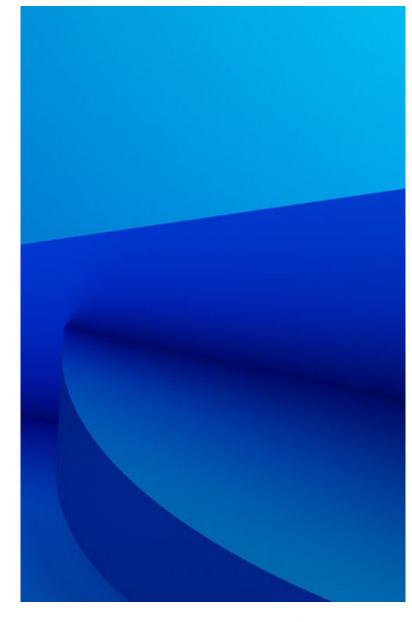


# **Risk assessment summary**

Our planning begins with an assessment of risks of material misstatement in your financial statements.

We draw upon our understanding of the City and its environment (e.g. the sector, the wider economic environment in which the City operates, etc.), our understanding of the City's components of its system of internal control, including our business process understanding.

		Risk of fraud	Risk of error	Risk rating	
•	Management override of controls	✓		Significant	
•	Asset retirement obligations		✓	Elevated	
•	Tangible capital assets		✓	Base	
•	Revenue, deferred revenue, and development cost charges		✓	Base	
•	Expenses, including payroll		✓	Base	
•	Valuation of post-employment benefits		✓	Base	
•	Contingencies		✓	Base	
● SIGNIFICANT RISK ● PRESUMED RISK OF MATERIAL MISSTATEMENT ● OTHER RISK OF MATERIAL MISTATEMENT					







# **Significant risks**



Management Override of Controls (non-rebuttable significant risk of material misstatement)



FRAUD

Presumption
of the risk of fraud
resulting from
management
override of

controls

#### Why is it significant?

Management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Although the level of risk of management override of controls will vary from entity to entity, the risk nevertheless is present in all entities.

#### Our planned response

As this presumed risk of material misstatement due to fraud is not rebuttable, our audit methodology incorporates the required procedures in professional standards to address this risk. These procedures include:

- · testing of journal entries and other adjustments,
- performing a retrospective review of estimates
- evaluating the business rationale of significant unusual transactions.

### Inquiries required by professional standards

Fraud inquiries of those charged with governance

Professional standards require that we obtain your view on the risk of fraud. We make similar inquiries to management as part of our planning process:

- Are you aware of, or have you identified any instances of actual, suspected, possible, or alleged noncompliance of laws and regulations or fraud, including misconduct or unethical behavior related to financial reporting or misappropriation of assets? If so, have the instances been appropriately addressed and how have they been addressed?
- · What are your views about fraud risks in the City?
- How do you exercise effective oversight of management's processes for identifying and responding to the risk of fraud in the City and internal controls that management has established to mitigate these fraud risks?
- Has the City entered into any significant unusual transactions?





## Other risks of material misstatement

**Areas** 

Level of risk due to error

#### Our planned response

#### Asset retirement obligations ("ARO")

PS 3280 Asset Retirement Obligations ("PS 3280") is a new accounting standard effective for the City's 2023 fiscal year.

The new standard addresses the recognition, measurement, presentation and disclosure of legal obligations associated with the retirement of certain controlled tangible capital assets ("TCA"). The standard requires the City to record a liability related to future costs of any legal obligations incurred upon retirement of controlled TCA. The amount of the initial liability will be added to the historical cost of any in-service TCA and amortized over the asset's useful life.



- Obtain an understanding of management's process for implementing PS 3280, including how in-scope TCA were identified, sources of information used, and significant measurement data, assumptions and decisions.
- Ensure the retirement obligations accounting policy set by management is in accordance with PS 3280.
- Obtain a list of TCA that reconciles to the general ledger and review the listing to ensure management's identification of TCA with potential inscope retirement obligations is accurate and complete.
- Review relevant legal contracts, non-financial information and other relevant documentation (e.g. lease agreements, health and safety asbestos inventories, etc.) to ensure management's identification of inscope assets is complete.
- Review reports and related supporting documentation for the retirement obligations associated with buildings. Assess whether reliance can be placed on any external consultants reports or other support as audit evidence.
- Select a sample of assets with in-scope retirement obligations. Agree inputs into the calculation of the liability to supporting documentation and assess whether assumptions made by management are reasonable.
- Review the financial statement presentation and note disclosures to ensure it is consistent with PS 3280.



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# Other risks of material misstatement (continued)

**Areas** 

Level of risk due to error

#### Tangible capital assets ("TCA")

Tangible capital assets represent a significant portion of assets of the City. The assets owned by the City include land; buildings; machinery; furniture and equipment; vehicles; roads; sewer; and water system infrastructure; and may require estimation.



### Our planned response

- Update our understanding of the process activities and controls over tangible capital assets.
- Perform detailed testing of asset additions, including developer contributions, and inspection of supporting documentation to ensure it is appropriate to capitalize the costs.
- Test dispositions including inspection of supporting documentation and assessing if the gain or loss on disposition has been recorded appropriately.
- Review the reasonableness of estimated useful lives and amortization recognized. Review management's assessment of impairment, if any, to tangible capital assets.
- Assess whether the facts related to any impairment issues identified support a write down to the asset.
- Review agreements for contractual commitments and related disclosure requirements.





# Other risks of material misstatement (continued)

#### **Areas**

#### Level of risk due to error

### Our planned response

### Revenue, deferred revenue, and development cost charges

Revenue is recorded on an accrual basis and is recognized when it is earned and measurable. Revenue relating to future periods, including property taxes, development cost charges ("DCCs"), government grants, contributions for future capital works, and amounts collected for building permits, and facility upgrades, are reported as deferred revenue and recognized when earned.

As contributions are received for specified purposes and sometimes contain restrictions, there is a need to determine whether the amounts should be deferred or recognized as revenue.



- Update our understanding of the process activities over revenues and contributions received, amounts spent as well as deferral of unspent amounts.
- Evaluate the design and implementation of controls over contributions
  received and expenditures incurred, as well as management's review of
  related balances. Test the operating effectiveness of relevant controls
  based on results of initial control understanding and evaluation.
- Review the accounting for significant new agreements to determine whether stipulations or restrictions exist and how the funds should be recognized and/or deferred.
- Perform substantive procedures, including vouching and review of supporting documentation related to contributions received, to ensure that revenues are appropriately recognized, and deferred contributions are appropriately recorded.
- For DCCs, review the year-end fund balances and identify any funds with a negative balance. For funds with negative balances, inquire with management about the plan for future collection of DCCs.
- For Community amenity contributions, perform substantive test of details work over related revenue recognized and review related agreements to ensure appropriateness of amounts recognized.



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# Other risks of material misstatement (continued)

**Areas** 

Level of risk due to error

### **Expenses, including payroll**

The City's expenses are closely monitored against Council approved budgets.



### Our planned response

- Update our understanding of process activities for expenses, including payroll.
- Evaluate the design and implementation of controls over expenses, as well as management's review of related balances. Test the operating effectiveness of relevant controls based on results of initial control understanding and evaluation.
- Analyze the change in expenses relative to the prior year based on changes in operations.
- Perform substantive procedures, including vouching and review of supporting documentation related to expenses incurred, to ensure expenses are appropriately recognized.
- Analyze the change in payroll expense relative to the prior year based on changes in head count and pay rates.
- Perform a search for unrecorded liabilities to ensure expenses are recorded in the appropriate fiscal year.





# Other risks of material misstatement (continued)

#### **Areas**

#### Level of risk due to error

### Valuation of post-employment benefits

The City provides certain postemployment benefits, compensated absences, and termination benefits to employees. Due to the complexities of the estimate, management has engaged an actuarial expert to assist in the development of the estimate.



### Our planned response

- Obtain the valuation report as prepared by the City's actuarial expert and review select assumptions used for reasonableness.
- Obtain data inputs provided by the City to the actuary for use in determining the estimate and testing select items to determine accuracy of the data provided.
- · Perform an analytical review over these amounts.
- Review note disclosure in the financial statements to determine if required disclosures under the accounting standards are appropriately included.

### **Contingencies**

The City is required to make provisions for contingencies. This would include potential and known litigations and claims that are likely to result in liabilities for the City.



- Make inquiries with management with respect to any contingencies, commitments, and legal claims up to the audit report date.
- · Obtain legal confirmations as appropriate.
- Assess appropriateness of financial statement treatment including related disclosures





# **Key milestones and deliverables**

### November 2023 November 2023

Planning & Risk Assessment

- · Debrief prior year with management
- · Kick-off with management
- Planning and initial risk assessment procedures, including:
  - Identification and assessment of risks of misstatements and planned audit response for certain processes
- Obtain and update an understanding of the City and its environment

### **Nov-Dec 2023**

Risk assessment & Interim work

- Evaluate the City's components of internal control, other than the control activities component
- Inquire of Council, management and others within the City about risks of material misstatement
- Complete interim data extraction and processing activities
- · Complete initial risk assessment
- Communicate audit plan
- Identify IT applications and environments
- Provide update on audit progress

### **Nov-Dec 2023**

**Interim work** 

- Perform process walkthroughs for remaining business processes
- Identify process risk points for remaining business processes
- Evaluate Design & Implementation of controls for remaining business processes (control activity component)
- Perform interim substantive audit procedures
- Perform site visits

### March-May 2024

Final Fieldwork & Reporting

- Complete year-end data extraction and processing activities
- Perform remaining substantive audit procedures
- Evaluate results of audit procedures, including control deficiencies and audit misstatements identified
- Review financial statement disclosures
- · Closing meeting with management
- Present audit results to Council and perform required communications
- Issue audit report on financial statements



# Appendices

Required communications

Audit quality

New accounting standards

New auditing standards

Thought leadership and insights

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Audit and assurance insights



# **Appendix 1: Required communications**

F-692	Auditor's report	Engagement letter
	A copy of our draft auditor's report setting out the conclusion of our audit will be provided at the completion of the audit.	The objectives of the audit, our responsibilities in carrying out our audit, as well as management's responsibilities, are set out in the engagement letter.
	Audit findings report	Management representation letter
	At the completion of the audit, we will provide our findings report to Council.	We will obtain from management certain representations at the completion of the audit. In accordance with professional standards, a copy of the representation letter will be provided to Council.
	Independence	Internal control deficiencies
	We are independent and have a robust and consistent system of quality control. We provide complete transparency on all services and follow Council's approved protocols. At the completion of our audit, we will re-confirm our independence to Council.	Control deficiencies identified during the audit will be communicated to management and Council.





# Appendix 2: Audit quality: How do we deliver audit quality?

Quality essentially means doing the right thing and remains our highest priority. Our Global Quality Framework outlines how we deliver quality and how every partner and staff member contributes to its delivery.

The drivers outlined in the framework are the ten components of the KPMG System of Quality Management (SoQM). Aligned with International Standard on Quality Management (ISQM 1)/Canadian Standard on Quality Management (CSQM 1), our SoQM components also meet the requirements of the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA) and the relevant rules of professional conduct / code of ethics applicable to the practice of public accounting in Canada, which apply to professional services firms that perform audits of financial statements.



### KPMG 2022 Audit Quality and Transparency Report

### We define 'audit quality' as being the outcome when:

- audits are **executed consistently**, in line with the requirements and intent of **applicable professional standards** within a strong **system of quality management**; and
- all of our related activities are undertaken in an environment of the utmost level of **objectivity**, **independence**, **ethics** and **integrity**.



Doing the right thing. Always.



# Appendix 3: Changes in accounting standards

**PS 3280 Asset Retirement Obligations ("PS 3280")** is effective for the fiscal years beginning on or after April 1, 2022. This standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets by public sector entities. This significant new accounting standard has implications that have the potential to go beyond financial reporting.

### Financial reporting implications

Highlights

A liability for asset retirement costs will be recorded with a corresponding increase in the cost of tangible capital assets in productive use, resulting in a decrease (increase) to the net financial assets (net debt) reported in the Statement of Financial Position.

Asset retirement obligations associated with tangible capital assets that are not recognized or no longer in productive use are expensed.

Additional non-cash expenses for the amortization of tangible capital assets and accretion will be recognized annually.

The total cost of legally required retirement activities will be recognized earlier in a tangible capital asset's life. There is no change to the total cost recorded over an asset's life.

A rigorous process needs to be established to support updates to the ARO measurement on an annual basis post-initial implementation.

### **Asset management implications**

The asset retirement date used to determine the asset retirement liability needs to be consistent with the useful life of the related tangible capital asset. As a result, public sector entities need to assess whether the useful lives of tangible capital assets continue to be accurate and consistent with asset management plans.

Many public sector entities are using the implementation of PS 3280 as an opportunity to develop or refine their asset management plans.

### **Funding implications**

PS 3280 does not provide guidance on how the asset retirement liability should be funded. Many public sector entities currently fund retirement costs as they are incurred at the end of the asset's life. Public sector entities will need to assess whether this practice remains appropriate or if funding will be obtained over the life of the asset.

### **Budget implications**

In addition to budgeting for costs associated with the initial implementation of PS 3280, public sector entities will need to consider if the non-cash accretion expense and additional amortization expense will be included in the annual budget.

Public sector entities operating under balanced budget legislation or similar guidelines will need to obtain guidance from the provincial government or governance bodies to determine the impact of PS 3280 on current requirements.

### **Capital planning implications**

PS 3280 requires legal obligations associated with the retirement of tangible capital assets to be recorded when the assets are acquired, constructed, or developed. As a result, the cost of legally required retirement activities will need to be considered at the inception of a capital project to determine the financial viability and impact of the project.



**PS 3280 Asset Retirement Obligations ("PS 3280")** is effective for the fiscal years beginning on or after April 1, 2022. This standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets by public sector entities. The following checklist is intended to provide you with reminders for key activities in each phase of your PS 3280 implementation project. The items noted are not a complete list of factors influencing the successful adoption of PS 3280, nor is it intended to provide any type of assurance.

### Project planning

- Project team is cross-functional and includes Finance and non-Finance personnel.
- Sufficient personnel resources are available for the implementation project.
- ☐ Where required, external experts have been engaged.
- The project plan identifies who is responsible for each project task.
- Project timelines are reasonable.
- Auditor involvement has been scheduled at each significant project milestone.
- Asset retirement obligations policy has been drafted.
- Funding is available for PS 3280 implementation costs.
- Recurring project updates are provided to Council or other governance body to engage them in the implementation process.

### **Scoping**

- The tangible capital assets listing reconciles to the audited financial statements.
- Agreements (e.g. leases, statutory rights of way, etc.) have been reviewed for potential legal obligations.
- □ Productive and non-productive assets have been included in the scoping analysis.
- Assets with similar characteristics and risks have been grouped together in the scoping analysis.
- All relevant legal acts, regulations, guidelines, etc. have been identified.
- Relevant internal stakeholders have been interviewed to obtain information about potential retirement obligations.

#### Measurement

- Cost information is relevant and reliable.
- Only costs directly attributable to legally required retirement activities have been included in the liability.
- ☐ If applicable, the discount rate is consistent with the risks and timelines inherent in the cash flows.
- ☐ If discounting is applied, it is based on reliable information to inform the timing of future cash flows.
- Asset retirement obligations have been linked to specific tangible capital assets.
- ☐ The useful life of the tangible capital asset remain appropriate and are consistent with estimated asset retirement date.
- ☐ The transition method selected is appropriate based on the measurement information available.
- Calculations are mathematically accurate.

### **Financial reporting**

- Financial statements have been mocked up to include asset retirement obligations.
- Note disclosures, including significant accounting policies, have been drafted.
- Documentation prepared during the project has been reviewed to ensure it is accurate and complete.
- Plans have been implemented for the annual post-implementation review and update of the asset retirement obligation liability.





### Standard **Summary and implications** • New accounting standards, PS3450 Financial Instruments, PS2601 Foreign Currency Translation, PS1201 Financial Statement **Financial** Presentation and PS3041 Portfolio Investments are effective for fiscal years commencing on or after April 1, 2022. instruments and • Equity instruments guoted in an active market and free-standing derivatives are to be carried at fair value. All other financial instruments, **Foreign Currency** including bonds, can be carried at cost or fair value depending on the public sector entity's choice and this choice must be made on initial **Translation** recognition of the financial instrument and is irrevocable. · Hedge accounting is not permitted. A new statement, the Statement of Remeasurement Gains and Losses, will be included in the financial statements. Unrealized gains and losses incurred on fair value accounted financial instruments will be presented in this statement. Realized gains and losses will continue to be presented in the statement of operations. Revenue The new standard PS 3400 Revenue is effective for fiscal years beginning on or after April 1, 2023. • The new standard establishes a single framework to categorize revenue to enhance the consistency of revenue recognition and its measurement. • The standard notes that in the case of revenue arising from an exchange transaction, a public sector entity must ensure the recognition of revenue aligns with the satisfaction of related performance obligations. • The standard notes that unilateral revenue arises when no performance obligations are present, and recognition occurs when there is authority to record the revenue and an event has happened that gives the public sector entity the right to the revenue.





Standard	Summary and implications
Public Private	The new standard PS 3160 Public private partnerships is effective for fiscal years beginning on or after April 1, 2023.
Partnerships ("P3")	<ul> <li>The standard includes new requirements for the recognition, measurement and classification of infrastructure procured through a public private partnership.</li> </ul>
	<ul> <li>The standard notes that recognition of infrastructure by the public sector entity would occur when it controls the purpose and use of the infrastructure, when it controls access and the price, if any, charged for use, and it controls any significant interest accumulated in the infrastructure when the public private partnership ends.</li> </ul>
	<ul> <li>The public sector entity recognizes a liability when it needs to pay cash or non-cash consideration to the private sector partner for the infrastructure.</li> </ul>
	<ul> <li>The infrastructure would be valued at cost, which represents fair value at the date of recognition with a liability of the same amount if one exists. Cost would be measured in reference to the public private partnership process and agreement, or by discounting the expected cash flows by a discount rate that reflects the time value of money and risks specific to the project.</li> </ul>
	The standard can be applied retroactively or prospectively.
Purchased Intangibles	<ul> <li>The new Public Sector Guideline 8 Purchased intangibles is effective for fiscal years beginning on or after April 1, 2023 with earlier adoption permitted.</li> </ul>
	<ul> <li>The guideline allows public sector entities to recognize intangibles purchased through an exchange transaction. The definition of an asset, the general recognition criteria and Generally Accepted Accounting Principles (GAAP) hierarchy are used to account for purchased intangibles.</li> </ul>
	<ul> <li>Narrow scope amendments were made to PS 1000 Financial statement concepts to remove the prohibition to recognize purchased intangibles and to PS 1201 Financial statement presentation to remove the requirement to disclose purchased intangibles not recognized.</li> </ul>
	The guideline can be applied retroactively or prospectively.





### **Standard** Summary and implications • The Public Sector Accounting Board has initiated a review of sections PS 3250 Retirement benefits and PS 3255 Post-employment **Employee Future** benefits benefits, compensated absences and termination benefits. • The intention is to use principles from International Public Sector Accounting Standard 39 Employee benefits as a starting point to develop the Canadian standard. Given the complexity of issues involved and potential implications of any changes that may arise from the review of the existing guidance, the new standards will be implemented in a multi-release strategy. The first standard will provide foundational guidance. Subsequent standards will provide additional guidance on current and emerging issues. • The proposed section PS 3251 Employee benefits will replace the current sections PS 3250 Retirement benefits and PS 3255 Postemployment benefits, compensated absences and termination benefits. It will apply to fiscal years beginning on or after April 1, 2026. Early adoption will be permitted and guidance applied retroactively. • This proposed section would result in public sector entities recognizing the impact of revaluations of the net defined benefit liability (asset) immediately on the statement of financial position. Organizations would also assess the funding status of their post-employment benefit plans to determine the appropriate rate for discounting post-employment benefit obligations. The Public Sector Accounting Board is in the process of evaluating comments received from stakeholders on the exposure draft. Concepts • The revised conceptual framework is effective for fiscal years beginning on or after April 1, 2026 with earlier adoption permitted. Underlying The framework provides the core concepts and objectives underlying Canadian public sector accounting standards. **Financial** • The ten chapter conceptual framework defines and elaborates on the characteristics of public sector entities and their financial reporting Performance objectives. Additional information is provided about financial statement objectives, qualitative characteristics and elements. General recognition and measurement criteria, and presentation concepts are introduced.



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# Appendix 4: Newly effective and upcoming changes to auditing standards

For more information on newly effective and upcoming changes to auditing standards - see Current Developments

Effective for periods beginning on or after December 15, 2022

### **ISA/CAS 220**

(Revised) Quality management for an audit of financial statements

### ISQM1/CSQM1

Quality management for firms that perform audits or reviews of financial statements or other assurance or related services engagements

### ISQM2/CSQM2

Engagement quality reviews

Effective for periods beginning on or after December 15, 2023

### ISA 600/CAS 600

Revised special considerations – Audits of group financial statements

ISA: International Standards on Auditing

**CAS: Canadian Auditing Standards** 

**IISQM: International Standard on Quality Management** 

**CSQM: Canadian Standard on Quality Management** 



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# Appendix 5: Thought leadership and insights

### Thought leadership – Environmental, social and governance ("ESG")

### First International Financial Reporting Standards (IFRS) Sustainability Disclosure Standards

The arrival of the first two IFRS Sustainability Disclosure Standards marks a key milestone in sustainability reporting and is a significant step towards creation of a global baseline for stakeholder-focused sustainability reporting that local jurisdictions can build on. Although the standards are not required to be adopted by the City, the new IFRS sustainability standards provide key insights into what the future of sustainability reporting may look like for the City.

### Summary of the recently released standards

The standards build on the four-pillar structure of the **Task Force on Climate-related Financial Disclosures**.

The general requirements standard (IFRS S1) defines the scope and objectives of reporting and provides core content, presentation and practical requirements.

It requires disclosure of material information on all sustainability-related risks and opportunities – not just on climate.

The **climate standard (IFRS S2)** replicates the core content requirements and supplements them with climate-specific reporting requirements.



Visit KPMG's Sustainability Reporting website for more information, including a comprehensive summary of the new requirements and KPMG's insights and illustrative examples for the new standards.

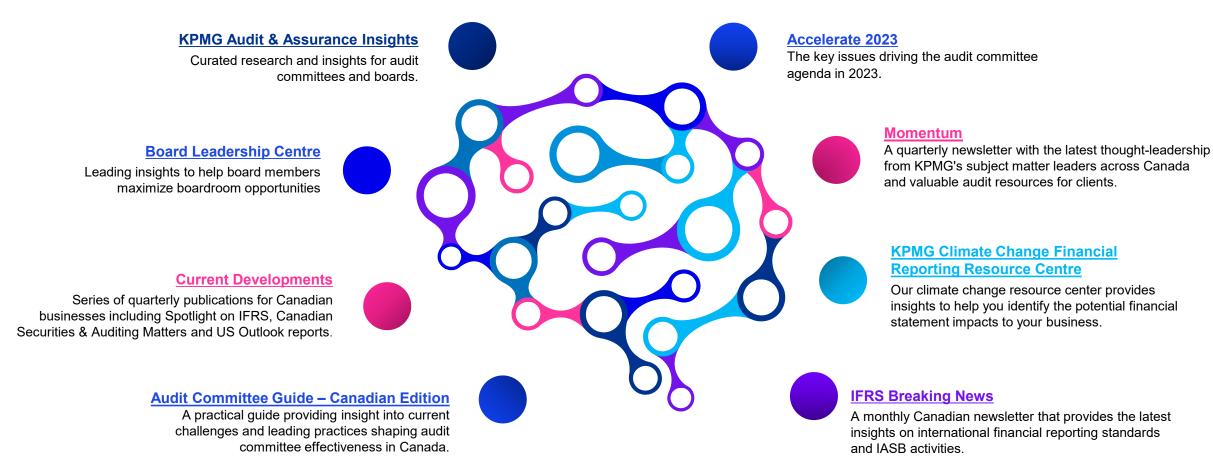
**Click here to access KPMG's portal** 





# **Appendix 6: Audit and assurance insights**

Our latest thinking on the issues that matter most to Audit Committees, board of directors and management.







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