

APPENDIX D

General Fund Asset Improvement Projects (2024 – 2028)

General Fund - Overall

Table D1 – General Fund Asset Improvement Summarized Projects, including 2023 Budget for reference:

General Fund - Asset Improvement Financial Plan							
Infrastructure Renewal	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	Budget
Roads	\$10,084,000	\$ 4,803,000	\$ 3,870,000	\$ 5,793,000	\$ 4,182,000	\$ 4,224,000	\$ 22,872,000
Parking	1,143,000	580,000	80,000	80,000	80,000	80,000	900,000
Facilities	8,258,000	2,181,000	1,344,000	1,508,000	1,374,000	1,078,000	7,485,000
Parks	16,581,000	1,195,000	395,000	435,000	410,000	465,000	2,900,000
Vehicles/Fleet	582,000	80,000	481,000	434,000	351,000	480,000	1,826,000
Information Technology	1,360,000	1,462,000	240,000	240,000	260,000	260,000	2,462,000
Contingency	295,000	1,000,000	1,000,000	1,100,000	1,100,000	1,100,000	5,300,000
Total	\$38,303,000	\$ 11,301,000	\$ 7,410,000	\$ 9,590,000	\$ 7,757,000	\$ 7,687,000	\$ 43,745,000

Table D2 – General Fund Asset Improvement Funding Sources, including 2023 Funding Sources for reference:

General Fund - Asset Improvement Financial Plan							
Funding Sources	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	Budget
General Revenue	\$ 2,695,300	\$ 2,845,000	\$ 2,946,700	\$ 3,121,500	\$ 3,267,700	\$ 3,333,100	\$ 15,514,000
Parkland Development Cost Charges	30,000	-	-	20,000	-	20,000	40,000
Highways Development Cost Charges	342,800	9,800	78,700	265,600	123,800	267,500	745,400
Capital Works Reserve	3,249,400	2,277,000	1,256,000	1,472,000	1,209,000	1,169,000	7,383,000
Community Amenity Contribution Reserve (Statutory)	3,427,000	750,000	50,000	50,000	50,000	50,000	950,000
Community Amenity Contribution Reserve (Non Stat)	183,000	-	-	-	-	-	-
Affordable Housing Reserve	4,000,000	-	-	-	-	-	-
Equipment Replacement Reserve	149,100	32,300	183,000	384,100	611,000	480,000	1,690,400
Capital In Progress Reserve	4,070,900	490,200	-	-	-	-	490,200
Pier Reserve	25,000	95,000	25,000	25,000	25,000	25,000	195,000
Computer Replacement Reserve	150,000	134,000	145,000	145,000	165,000	165,000	754,000
Roadworks Reserve	3,657,500	1,497,000	1,200,600	1,737,600	476,500	1,607,400	6,519,100
Parking Reserve	225,000	146,000	-	-	-	-	146,000
Community Works Fund Reserve (Gas Tax)	1,084,800	-	150,000	125,000	-	-	275,000
Traffic Fine Revenue Sharing Reserve	31,000	-	-	-	-	-	-
Secondary Suite Service Fee Reserve	837,000	960,000	-	708,000	633,000	-	2,301,000
Climate Action Revenue Incentive Program Reserve	304,000	67,700	50,000	50,000	50,000	50,000	267,700
Fire Rescue Equipment Reserve	40,000	-	-	-	-	-	-
General Infrastructure Reserve	2,750,200	1,818,600	1,170,000	1,129,000	991,000	365,000	5,473,600
Grants	8,000,000	-	-	-	-	-	-
Contributions	3,051,000	178,400	155,000	357,200	155,000	155,000	1,000,600
Total	\$38,303,000	\$ 11,301,000	\$ 7,410,000	\$ 9,590,000	\$ 7,757,000	\$ 7,687,000	\$ 43,745,000

General Fund – Roads

Table D3.1 – Summarized Roads Projects:

Roads - Asset Improvement Financial Plan							
Infrastructure Renewal	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	
Paving Program	\$ 1,295,000	\$ 1,200,000	\$ 1,250,000	\$ 1,200,000	\$ 1,200,000	\$ 1,350,000	\$ 6,200,000
Road Reconstruction	6,967,000	1,727,000	1,395,000	3,438,000	1,867,000	1,219,000	9,646,000
Sidewalks & Retaining Walls	433,000	208,000	125,000	125,000	125,000	125,000	708,000
Bus Stops	25,000	40,000	40,000	40,000	40,000	40,000	200,000
Street Lights	230,000	620,000	620,000	50,000	50,000	50,000	1,390,000
Technology, Planning & Other	1,134,000	1,008,000	440,000	940,000	900,000	1,440,000	4,728,000
Total	\$10,084,000	\$ 4,803,000	\$ 3,870,000	\$ 5,793,000	\$ 4,182,000	\$ 4,224,000	\$ 22,872,000

Table D3.1a – Roads – Paving Program projects (details):

Roads - Paving	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	
Pavement Overlays	\$ 1,145,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000
Pavement Assessment	-	-	150,000	-	-	150,000	300,000
Paver Upgrades - Vidal - Victoria to Marine	150,000	-	-	-	-	-	-
Paver Upgrades - Marine Drive	-	200,000	100,000	200,000	200,000	200,000	900,000

Table D3.1b – Roads – Road Reconstruction projects (details):

Roads - Road Reconstruction	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	
Marine & Nichol Intersection Improvements	\$ 354,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Johnston - Russell to Thrift	2,850,000	-	-	-	-	-	-
Johnston - Thrift to Roper	-	-	425,000	1,848,000	1,847,000	-	4,120,000
Johnston - Pacific to Columbia	200,000	300,000	300,000	600,000	-	-	1,200,000
Thrift - Johnston to Vidal	498,000	-	-	-	-	-	-
North Bluff & Oxford Intersection Improvements	224,000	200,000	-	-	-	-	200,000
Buena Vista - 15367 Buena Vista Johnston to Best	-	300,000	300,000	720,000	-	-	1,320,000
Columbia - Parker to Stayte	186,000	-	-	-	-	-	-
Marine - Finlay to Stayte	-	-	250,000	250,000	-	-	500,000
Habgood - Pacific to Columbia	608,000	-	-	-	-	-	-
Prospect - Foster to Johnston	100,000	442,000	-	-	-	-	442,000
Oxford - Thrift to Buena Vista	900,000	-	-	-	-	-	-
Oxford - Thrift to Russell	-	100,000	-	-	-	-	100,000
Finlay - Buena Vista to Balsam	-	50,000	100,000	-	-	-	150,000
Blackburn Crescent - Archibald to High	891,000	-	-	-	-	-	-
Martin - Buena Vista to Victoria	-	-	-	-	-	1,199,000	1,199,000
Development Coordinated Works	156,000	335,000	20,000	20,000	20,000	20,000	415,000

Table D3.1c –Roads – Sidewalks & Retaining Wall projects (details):

Roads - Sidewalks & Retaining Walls	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Pedestrian Controlled Crosswalk Johnston & South of North Bluff	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Marine Drive Bike Racks	28,000	-	-	-	-	-	-
Miscellaneous Retaining Wall Improvements	46,000	100,000	100,000	100,000	100,000	100,000	500,000
Semiahmoo Retaining Wall Replacement	237,000	-	-	-	-	-	-
Street Banner Program	62,000	38,000	25,000	25,000	25,000	25,000	138,000
Bollard Installations	-	50,000	-	-	-	-	50,000

Table D3.1d –Roads – Bus Stop projects:

Roads - Bus Stops	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Bus Stop Accessibility	\$ 25,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000

Table D3.1e – Roads – Street Light projects (details):

Roads - Street Lights	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Street Lighting Maintenance Program (includes light pole replacements)	\$ 230,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Street Light LED Upgrades	-	570,000	570,000	-	-	-	1,140,000

Table D3.1e – Roads – Technology, Planning & Other projects (details):

Roads - Technology, Planning & Other	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Other Accessibility Improvements	\$ -	\$ 250,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 850,000
Fiber Optic Cable Ducting - Thrift Overall to Goggs	92,000	8,000	-	-	-	-	8,000
DCC Bylaw Review	60,000	-	-	40,000	-	40,000	80,000
Traffic Safety Review	100,000	50,000	100,000	100,000	100,000	100,000	450,000
Traffic Calming Implementation	-	500,000	-	-	-	-	500,000
Traffic Calming - Marine Drive - Stayte and Finlay	50,000	-	-	-	-	-	-
Climate Action Projects	-	50,000	50,000	50,000	50,000	50,000	250,000
Other Strategic Transportation Plan / DCC Bylaw Projects	490,000	-	-	500,000	500,000	1,000,000	2,000,000
Miscellaneous Road/Pedestrian Improvements not in Strategic Transportation Plan	44,000	150,000	100,000	100,000	100,000	100,000	550,000
Engineering Design Specifications Document	-	-	40,000	-	-	-	40,000
Accessible Parking Space Upgrades	16,000	-	-	-	-	-	-
Parking Enforcement Technology	95,000	-	-	-	-	-	-
Dispenser Credit Card Reader Replacements	187,000	-	-	-	-	-	-

General Fund – Parking

Table D3.2 – Parking projects:

Parking	2023 Budget	5 - Year Financial Plan					5 Year Total Budget
		2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Town Centre Parking Stalls (funded from CACs)	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Town Centre Parallel Street Parking	41,000	-	-	-	-	-	-
Parking Lot Paving Overlays	232,000	80,000	80,000	80,000	80,000	80,000	400,000
Marine Drive Parking Lot Rehabilitation - Oxford to Museum	630,000	500,000	-	-	-	-	500,000

General Fund – Facilities

Table D3.3 – Summarized Facilities projects:

Facilities - Asset Improvement Financial Plan							
Infrastructure Renewal	2023 Budget	5 - Year Financial Plan					5 Year Total Budget
		2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
White Rock Arena	\$ 695,000	\$ 81,000	\$ 205,000	\$ 462,000	\$ -	\$ -	\$ 748,000
Centre for Active Living	152,000	12,000	12,000	12,000	12,000	12,000	60,000
White Rock Community Centre	42,000	382,000	12,000	12,000	12,000	12,000	430,000
Kent Street Activity Centre	880,000	25,000	100,000	16,000	45,000	9,000	195,000
City Hall & Annex	52,000	655,000	-	-	-	-	655,000
Operations Building & Yard	115,000	-	50,000	-	-	-	50,000
Fire (& Rescue) Hall	255,000	160,000	-	120,000	260,000	-	540,000
RCMP Building	715,000	-	-	-	-	-	-
Affordable Housing	4,000,000	-	-	-	-	-	-
Museum	55,000	-	10,000	-	-	-	10,000
Library	380,000	16,000	135,000	61,000	100,000	100,000	412,000
Technology, Planning & Other	917,000	850,000	820,000	825,000	945,000	945,000	4,385,000
Total	\$ 8,258,000	\$ 2,181,000	\$ 1,344,000	\$ 1,508,000	\$ 1,374,000	\$ 1,078,000	\$ 7,485,000

Table D3.3a – Facilities – White Rock Arena projects (details):

Facilities - Arena	2023 Budget	5 - Year Financial Plan					5 Year Total Budget
		2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Spectator Protective Netting Replacement	\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ 22,000
Building Exterior Replacement	236,000	-	-	-	-	-	-
Roof Replacement	68,000	-	-	-	-	-	-
Autoscrubber Replacements	-	25,000	-	-	-	-	25,000
Interior Signage Replacement	11,000	-	-	-	-	-	-
Concession Appliance Replacements	4,000	-	-	-	-	-	-
Condenser Replacement	-	-	40,000	440,000	-	-	480,000
Ammonia Diffusion Water Tanks	-	-	50,000	-	-	-	50,000
Ammonia Exhaust Fan Replacement	138,000	-	-	-	-	-	-
Dressing Room Flooring Replacement	-	-	80,000	-	-	-	80,000
Hall Tables and Equipment Replacement	-	-	25,000	-	-	-	25,000
New Projector and Screen	25,000	-	-	-	-	-	-
Replace Sound System	100,000	-	-	-	-	-	-
Security Fencing Replacement	38,000	-	-	-	-	-	-
Ice Lights Replacement	75,000	56,000	-	-	-	-	56,000
Relief Valves Replacement	-	-	10,000	-	-	-	10,000

Table D3.3b – Facilities – Centre for Active Living projects (details):

Facilities - Centre for Active Living	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
New Exterior Lighting	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Washroom Barrier Updates	15,000	-	-	-	-	-	-
Washroom Improvements	10,000	-	-	-	-	-	-
Cardi Equipment Replacement	112,000	12,000	12,000	12,000	12,000	12,000	60,000
Audio System Replacement	10,000	-	-	-	-	-	-

Table D3.3c – Facilities – White Rock Community Centre projects (details):

Facilities - White Rock Community Centre (WRCC)	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Replace Cardio Equipment	\$ 21,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 60,000
Fitness Centre Renovation	-	355,000	-	-	-	-	355,000
Refresh Interior Painting	-	15,000	-	-	-	-	15,000
Chair Replacements	11,000	-	-	-	-	-	-
Kitchen Equipment Replacement	10,000	-	-	-	-	-	-

Table D3.3d – Facilities – Kent Street Activity Centre projects (details):

Facilities - Kent Street Activity Centre	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Exterior Siding Replacement	\$ 317,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Roof Replacement	231,000	-	-	-	-	-	-
Driveway and Patio Replacement	47,000	-	-	-	-	-	-
Washroom Upgrades	99,000	-	-	-	-	-	-
Auditorium Floor Refinishing/Replacement	40,000	-	8,000	8,000	40,000	9,000	65,000
Lighting Upgrades	13,000	-	-	-	-	-	-
Electrical Distribution Panel Replacement	29,000	-	-	-	-	-	-
Auditorium AV System Replacement	15,000	-	-	-	-	-	-
Kitchen Floor Replacement	-	-	15,000	-	-	-	15,000
Lobby Expansion	-	-	30,000	-	-	-	30,000
Cupboard Replacements	12,000	-	-	-	-	-	-
Wheelchair Stage Ramp	5,000	-	-	-	-	-	-
Lobby Furniture Replacement	-	-	-	-	5,000	-	5,000
Bottle Filler Station	-	10,000	-	-	-	-	10,000
Table & Chair Replacements - Auditorium, Classroom & Computer Lab	-	-	12,000	-	-	-	12,000
Sound System Replacement	-	-	15,000	-	-	-	15,000
Patio Landscape Improvements	5,000	-	-	-	-	-	-
Outside Bench Replacements	5,000	-	-	-	-	-	-
Retaining Wall Replacement	15,000	-	-	-	-	-	-
Kitchen Ramp Replacement	10,000	-	-	-	-	-	-
Needs Assessment Study	25,000	-	-	-	-	-	-
Computer Lab Computer Upgrades	12,000	-	-	-	-	-	-
Picnic Table Cement Pad	-	15,000	-	-	-	-	15,000
HVAC System for Classroom	-	-	-	8,000	-	-	8,000
HVAC System for Kitchen	-	-	20,000	-	-	-	20,000

Table D3.3e – Facilities – City Hall & Annex projects (details):

Facilities - City Hall & Annex	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Council Chamber Upgrades	\$ -	\$ 315,000	\$ -	\$ -	\$ -	\$ -	\$ 315,000
1174 Fir Street Building Upgrades	12,000	75,000	-	-	-	-	75,000
1174 Fir Street Window and Building Membrane Replacement	-	100,000	-	-	-	-	100,000
1174 Fir Street Ventilation Fan	10,000	-	-	-	-	-	-
Renovations (Council Chambers)	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Electrical Improvements	15,000	-	-	-	-	-	-
Cenotaph Flame Renewal	15,000	-	-	-	-	-	-

Table D3.3f – Facilities – Operations Building & Yard projects (details):

Facilities - Operations Building & Yard	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Wood Deck Replacement	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Downstairs Renovations	100,000	-	-	-	-	-	-
Vehicle Gate Arms	-	-	50,000	-	-	-	50,000

Table D3.3g – Facilities – Fire (& Rescue) Hall projects (details):

Facilities - Fire (Rescue) Hall	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Additional Sleeping Quarters	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Overhead Door Operator Replacement	40,000	-	-	-	-	-	-
Cabinet Replacements	25,000	-	-	-	-	-	-
Traffic Signal Pre-emption Power Supply	-	10,000	-	-	-	-	10,000
Turn Out Gear Replacement	-	-	-	120,000	-	-	120,000
Self Contained Breathing Cylinder Replacement	40,000	-	-	-	-	-	-
Self Contained Breathing Equipment Replacement	-	-	-	-	260,000	-	260,000

Table D3.3h – Facilities – RCMP Building projects (details):

Facilities - RCMP Building	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Exterior Improvements	\$ 595,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Server Room & Other Structural Modifications	80,000	-	-	-	-	-	-
Update Interior Painting	15,000	-	-	-	-	-	-
Security Upgrades	25,000	-	-	-	-	-	-

Table D3.3i – Facilities – Affordable Housing projects (details):

Affordable Housing	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Affordable Housing Project	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Table D3.3j – Facilities – Museum projects (details):

Facilities - Museum	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Exterior Painting	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Window Repairs/Replacements	35,000	-	-	-	-	-	-
Wood Skirting Installation	6,000	-	-	-	-	-	-
Office Painting	-	-	10,000	-	-	-	10,000

Table D3.3k – Facilities – Library projects (details):

Facilities - Library	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Ceiling Tile Replacement	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Renew Interior Painting	15,000	-	-	-	-	-	-
Elevator Replacement	131,000	-	120,000	50,000	100,000	100,000	370,000
Furniture Replacements	19,000	16,000	15,000	11,000	-	-	42,000
Customer Service Desk Replacement	77,000	-	-	-	-	-	-
New Sprinkler System	75,000	-	-	-	-	-	-
Electrical Breaker/Outlet Replacements	28,000	-	-	-	-	-	-
Washroom Upgrade	25,000	-	-	-	-	-	-

Table D3.3I – Facilities – Technology, Planning & Other projects (details):

Facilities - Technology, Planning & Other	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Facilities Masterplan Update	\$ 139,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities Masterplan Implementation	300,000	-	-	600,000	795,000	795,000	2,190,000
Operations Yard Vehicle Shop Structural Upgrade	-	20,000	-	-	-	-	20,000
Fire Hall Structural Improvements	-	50,000	-	-	-	-	50,000
Oxford Comfort Station Roof Pathway Replaceme	-	50,000	-	-	-	-	50,000
Annex Mechanical System Support	-	25,000	-	-	-	-	25,000
Arena Mechanical System Upgrades	-	175,000	-	-	-	-	175,000
Centennial Baseball Diamond Comfort Station Mechanical System Upgrades	-	50,000	-	-	-	-	50,000
Center for Active Living Heating & Safety System Upgrades	-	200,000	-	-	-	-	200,000
Operations Yard HRV Replacement	-	-	250,000	-	-	-	250,000
Library Sprinklers Installation	-	-	400,000	-	-	-	400,000
Emergency Measures Earthquake Mitigation Proje	21,000	-	-	-	-	-	-
Facility Lighting Replacements	15,000	-	-	-	-	-	-
Facility Fire Alarm Dialer Replacements	7,000	-	-	-	-	-	-
Facility Access Systems	96,000	100,000	-	-	-	-	100,000
Facility Earthquake Gas Valves	-	30,000	-	-	-	-	30,000
Facility Energy Audit	-	-	-	75,000	-	-	75,000
City Facility Accessibility Improvements	150,000	50,000	50,000	50,000	50,000	50,000	250,000
Fall Protection Equipment	134,000	-	20,000	-	-	-	20,000
Miscellaneous Facility Upgrades	55,000	100,000	100,000	100,000	100,000	100,000	500,000

General Fund – Parks

Table D3.4 – Summarized Parks projects:

Parks - Asset Improvement Financial Plan							
Infrastructure Renewal	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Parkland Acquisition	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centennial Park	2,222,000	200,000	-	-	-	-	200,000
Waterfront	11,582,000	820,000	150,000	150,000	150,000	150,000	1,420,000
Other	241,000	-	110,000	150,000	125,000	125,000	510,000
Boulevards, Paths & Stairs	451,000	40,000	40,000	40,000	40,000	90,000	250,000
Public Art	443,000	90,000	50,000	50,000	50,000	50,000	290,000
Tree Management	90,000	40,000	40,000	40,000	40,000	40,000	200,000
Lighting, Furniture & Equipment	552,000	5,000	5,000	5,000	5,000	10,000	30,000
Total	\$16,581,000	\$ 1,195,000	\$ 395,000	\$ 435,000	\$ 410,000	\$ 465,000	\$ 2,900,000

Table D3.4a – Parks – Centennial Park (details):

Parks - Centennial Park	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
North of Oval Landscaping & Retaining Wall Improvements	\$ 711,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bikeway	60,000	-	-	-	-	-	-
Batting Cage Replacement	500,000	-	-	-	-	-	-
Electronic Sign Replacement	96,000	-	-	-	-	-	-
Pickleball Courts	40,000	-	-	-	-	-	-
Generations Playground Outdoor Tennis Table	15,000	-	-	-	-	-	-
Generations Playground Splash Pad	800,000	200,000	-	-	-	-	200,000

Table D3.4b – Parks – Waterfront (details):

Parks - Waterfront	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Pier Restoration Completion (funded from grants, fundraising proceeds & CACs)	\$ 10,977,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pier Plank Replacements	25,000	25,000	25,000	25,000	25,000	25,000	125,000
Pier Repairs	-	20,000	-	-	-	-	20,000
Pier Condition Inspection	-	50,000	-	-	-	-	50,000
Tree Light Replacements	230,000	125,000	125,000	125,000	125,000	125,000	625,000
Terry Parr Plaza Upgrade	20,000	-	-	-	-	-	-
P'Quals Surface Protection of the "White Rock" Upgrade	180,000	-	-	-	-	-	-
Bay Street Beach Access Ramp	5,000	-	-	-	-	-	-
Finlay Street Beach Access Ramp	125,000	500,000	-	-	-	-	500,000
Marine Drive Irrigation (Marine Drive West of Anderson)	20,000	-	-	-	-	-	-
Oxford Comfort Station Paver Replacement	-	100,000	-	-	-	-	100,000

Table D3.4c – Parks – Other (details):

Parks - Other	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Maccaud Park Upgrade	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson Park Playground Upgrade	145,000	-	-	-	-	-	-
High Street Geotechnical Investigation	10,000	-	-	-	-	-	-
Parks Master Plan Update	-	-	110,000	-	-	-	110,000
Parks Master Plan Implementation	-	-	-	150,000	125,000	125,000	400,000
Parkland Acquisition Environmental Study	75,000	-	-	-	-	-	-

Table D3.4d – Parks – Boulevards, Paths & Stairs (details):

Parks - Boulevards, Paths & Stairs	2023	5 - Year Financial Plan					5 Year Total
	Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Helen Fathers Centre St Walkway Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Buena Vista & Martin Walkway Improvements	-	-	-	-	-	-	-
Martin Street Walkway Improvements	75,000	-	-	-	-	-	-
Garbage Can Replacements	45,000	25,000	25,000	25,000	25,000	25,000	125,000
Park Benches	15,000	15,000	15,000	15,000	15,000	15,000	75,000
Community Gardens Planter Box Repairs	4,000	-	-	-	-	-	-
Boulevard Improvements Near Roper Reservoir	25,000	-	-	-	-	-	-
Central Control Irrigation System	7,000	-	-	-	-	-	-
Ruth Johnston Park Stair Replacements	180,000	-	-	-	-	50,000	50,000

Table D3.4e – Parks – Public Art (details):

Parks - Public Art	2023	5 - Year Financial Plan					5 Year Total
	Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Public Space Placemaking Opportunities	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Arts & Culture Needs Assessment	25,000	-	-	-	-	-	-
Arts & Culture Infrastructure Concept Plan	50,000	-	-	-	-	-	-
Community Public Art Projects (funded from CAC)	178,000	50,000	50,000	50,000	50,000	50,000	250,000
Johnston/Thrift Public Art	190,000	-	-	-	-	-	-

Table D3.4f – Parks – Tree Management (details):

Parks - Tree Management	2023	5 - Year Financial Plan					5 Year Total
	Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Tree Removal and Replacement	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
Tree Management Inventory and Program	50,000	-	-	-	-	-	-

Table D3.4g – Parks – Lighting, Furniture & Equipment (details):

Parks - Lighting, Furniture & Equipment	2023	5 - Year Financial Plan					5 Year Total
	Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	
Special Events Tent Replacements	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Special Events Equipment Replacement	-	5,000	5,000	5,000	5,000	10,000	30,000
Prospect Clock Tower Relocation & Electrical Improvements	116,000	-	-	-	-	-	-
"Antique" Fire Truck Display	400,000	-	-	-	-	-	-
Tree Lights for Johnston Road & Five Corners	28,000	-	-	-	-	-	-

General Fund – Vehicles/Fleet

Table D3.5 – Summarized Vehicle/Fleet projects:

Vehicles/Fleet - Asset Improvement Financial Plan							
Infrastructure Renewal	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	Budget
Operations	\$ 142,000	\$ 50,000	\$ -	\$ -	\$ 229,000	\$ 8,000	\$ 287,000
Facilities	75,000	-	-	-	-	285,000	285,000
Parks	47,000	30,000	201,000	-	72,000	67,000	370,000
Recreation & Culture	58,000	-	-	80,000	-	120,000	200,000
Planning & Development Services	100,000	-	-	-	-	-	-
Fire Rescue	10,000	-	280,000	354,000	-	-	634,000
Other	150,000	-	-	-	50,000	-	50,000
Total	\$ 582,000	\$ 80,000	\$ 481,000	\$ 434,000	\$ 351,000	\$ 480,000	\$ 1,826,000

Table D3.5a – Vehicles/Fleet – Operations (details):

Vehicles/Fleet - Operations							
Vehicles/Fleet - Operations	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	Budget
Public Works Ford F150 4X4 Crew Cab Unit #120	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000
Public Works Ford F150 Pickup Unit #150	65,000	-	-	-	-	-	-
Public Works Ford F550 Crew Cab Unit #151	-	-	-	-	100,000	-	100,000
Public Works Ford Focus Unit #164	-	50,000	-	-	-	-	50,000
Public Works Shoring Trailer Unit #182	-	-	-	-	-	8,000	8,000
Compactor Garbage Container Replacement	30,000	-	-	-	-	-	-
Chevy City Express Van Unit #144	47,000	-	-	-	-	-	-
Ford Transit Connect Van Unit #102	-	-	-	-	44,000	-	44,000

Table D3.5b – Vehicles/Fleet – Facilities (details):

Vehicles/Fleet - Facilities							
Vehicles/Fleet - Facilities	2023	2024	2025	5 - Year Financial Plan			5 Year Total
	Budget	Budget	Budget	2026	2027	2028	Budget
Ford Econo Line Van Unit #154	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ford Transit Van Unit #125	-	-	-	-	-	95,000	95,000
Ford Transit Van Unit #128	-	-	-	-	-	95,000	95,000
Ford Econo Line Van Unit #139	-	-	-	-	-	95,000	95,000

Table D3.5c – General Fund – Parks (details):

Vehicles/Fleet - Parks	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Ford F150 Pickup Unit #165	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Ford F450 Minidump Unit #166	-	-	96,000	-	-	-	96,000
Jacobsen Realmaster Unit #168	-	-	40,000	-	-	-	40,000
Polaris Ranger EV Electric Utility Vehicle Unit #103	-	-	-	-	24,000	-	24,000
John Deere Mower Unit #156	-	-	-	-	24,000	-	24,000
John Deere Mower Unit #172	-	-	-	-	24,000	-	24,000
Ford F250 4X2 Crew Cab Unit #158	-	-	-	-	-	67,000	67,000
Parade Float Update Unit #101	-	30,000	-	-	-	-	30,000
Compact Electric Vehicle Unit #119	47,000	-	-	-	-	-	-

Table D3.5d – Vehicles/Fleet – Recreation & Culture (details):

Vehicles/Fleet - Recreation & Culture	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Ford T350 MD Roof Van Unit #153	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000
Ford Challenger 24 Passenger Van Unit #152	-	-	-	-	-	120,000	120,000
Wrap for Seniors Mini Bus (unit #152)	8,000	-	-	-	-	-	-
Ford F250 2 Wheel Drive	50,000	-	-	-	-	-	-

Table D3.5e – Vehicles/Fleet – Planning & Development Services (details):

Vehicles/Fleet - Planning & Development Services	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Development Services Nissan Leaf Unit #106	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Development Services Compact Electric Vehicle Unit #110	50,000	-	-	-	-	-	-
Development Services Compact Electric Vehicle Unit #111	50,000	-	-	-	-	-	-

Table D3.5f – Vehicles/Fleet – Fire Rescue (details):

Vehicles/Fleet - Fire Rescue	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Command Support Chev Gruman Van Unit #235	\$ -	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ 280,000
Nissan Rogue Unit #129	-	-	-	46,000	-	-	46,000
Ford F550 4X4 CAFS Unit #236	-	-	-	308,000	-	-	308,000
Trailer for Specialized Equipment Unit #214	10,000	-	-	-	-	-	-

Table D3.5g – Vehicles/Fleet – Other (details):

Vehicles/Fleet - Other	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Green Fleet Review	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electric Vehicle Charging Stations	100,000	-	-	-	-	-	-

General Fund – Information Technology

Table D3.6a – Information Technology – Infrastructure Support (details):

Information Technology - Infrastructure Support	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
PC Replacements	51,000	55,000	55,000	55,000	55,000	55,000	275,000
Infrastructure Replacement/Upgrades	105,000	60,000	90,000	90,000	35,000	55,000	330,000
CCTV Server Replacement (City Hall)	-	33,000	-	-	-	-	33,000
CCTV Server Replacement (Parkade)	-	19,000	-	-	-	-	19,000
SAN Main Storage Device Replacement (located at City Hall)	-	-	-	-	75,000	-	75,000
SAN DR Storage Device Replacement (located at WRCC)	-	-	-	-	-	55,000	55,000

Table D3.6b – Information Technology – Corporate Initiatives (details):

Information Technology - Corporate Initiatives	5 - Year Financial Plan						
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	5 Year Total Budget
Document Management System Implementation	\$ 92,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
E-Commerce/Data Management Projects	77,000	40,000	40,000	40,000	40,000	40,000	200,000
GIS Intranet Upgrade	20,000	10,000	10,000	10,000	10,000	10,000	50,000
GIS WROMS Upgrade	16,000	-	-	-	-	-	-
Intranet Enhancements	25,000	10,000	10,000	10,000	10,000	10,000	50,000
Telephone System Server Upgrade	32,000	-	-	-	-	-	-
City Facility CCTV System	16,000	-	-	-	-	-	-
East Beach WiFi	18,000	-	-	-	-	-	-
Tempest Ad-hoc Modifications	45,000	15,000	15,000	15,000	15,000	15,000	75,000
Tempest Upgrade	8,000	-	-	-	-	-	-
New Financial System	800,000	1,200,000	-	-	-	-	1,200,000
Bylaw Enforcement Mobile System	25,000	-	-	-	-	-	-
Plumbing Permits eApply	30,000	-	-	-	-	-	-