

● Draft
 ● Not started
 ● Behind
 ● On Track
 ● Overdue
 ● Complete
 → Direct Alignment
 ---→ Indirect Alignment

2023-2026 COUNCIL STRATEGIC PRIORITIES PLAN

COMMUNITY-FOSTER A LIVABLE CITY WITH CONNECTED RESIDENTS ENJOYING DISTINCTIVE PLACES AND ACTIVITIES.

Goal/Objectives/Projects	2023	2024	2025	2026	Completion	Latest Update	Priority
Develop new Community Hub.					17%		Objective
→ Complete Facilities Master Plan.					50%	NEW Facilities Master Plan work is underway with Dialog Consulting. Staff have had meetings and input. Further meetings to be held.	Top Priority
→ Conduct community facility needs assessment.					0%	NEW At this time there is no budget for a community facilities needs assesment.	Top Priority
→ Develop a project plan to build a new Community Hub.					0%		Top Priority
Expand walking, cycling and transit opportunities.					16%		Objective
→ Search out grants for walking, cycling projects.					11%	NEW Staff continue to pursue grant opportunities. The latest is a \$51K grant from TransLink for intersection work at North Bluff Road and Oxford Street.	Top Priority
Plan for adverse weather impacts to protect community safety.					5%		Objective
→ Assess future location, annually seek to secure grant funding, and continue to partner with the City of Surrey to operate the Warming Centre each winter from November – March.					0%		Top Priority

HOUSING & LAND USE-ADVOCATE FOR DIVERSITY IN HOUSING AND PRACTICE BALANCED LAND-USE PLANNING.

Goal/Objectives/Projects	2023	2024	2025	2026	Completion	Latest Update	Priority
Increase at and below market rental housing inventory.					25%		Objective
→ Deliver a plan, identifying location, funding, and partners, to build an affordable housing project.					25%		Top Priority
→ Develop an affordable housing strategy to support the creation of appropriate affordable housing options through future development.					0%		Top Priority

INFRASTRUCTURE (BUILT AND NATURAL ENVIRONMENT)-PLAN, BUILD, AND MAINTAIN INFRASTRUCTURE.

Goal/Objectives/Projects	2023	2024	2025	2026	Completion	Latest Update	Priority
Adapt infrastructure to address climate change factors.					13%		Objective
→ Harden West Beach to sea level rise.					0%		Top Priority
→ Reconstruct the remainder of the pier.					0%		Top Priority
Construct key infrastructure projects.					11%		Objective
→ Maintain sidewalk, roads, sewer lines according to the infrastructure 5-year asset plan.					0%		Top Priority
Effectively consult with Semiahmoo First Nation to address infrastructure priorities related to SFN land.					28%		Objective
→ Mitigate water quality issues from upland drainage.					18%	NEW Staff have been working with a testing agency to detect coliforms and have not found any cross connections. Coliform counts have been found near the Habgood outfall intermittently. The cause is not known and may be related to geese on the field near the pump station. Detection work continues.	Top Priority
Ensure future infrastructure resiliency by making decisions through a long-term lens.					0%		Objective
→ Conduct the Needs Assessment to address arts and cultural infrastructure and activate the Cultural Strategic Plan objectives.					0%		Top Priority
→ Develop a project plan to build a new Community Hub.					0%		Top Priority
Maintain updated infrastructure master plans.					29%	NEW Work updating infrastructure master plans continues with focus on Water Master Plan this year.	Objective
→ Complete sanitary and drainage master plans.					51%	NEW Plans completed in 2019 and to be renewed every four years.	Top Priority
→ Maintain Water Master Plan.					39%		Top Priority
→ Prepare new Development Cost Charges Bylaw.					0%		Top Priority

ORGANIZATION & GOVERNANCE-COMMIT TO CONTINUOUS PROCESS IMPROVEMENT.

Goal/Objectives/Projects	2023	2024	2025	2026	Completion	Latest Update	Priority
Improve permit process to reduce wait times.					25%		Objective
→ Add up to four full-time building permit staff over four years. : 4 staff					0%	NEW Two positions (Building Official 3 and Building Clerk Typist 2) approved by Council for 2023 on February 13, 2023 by motion #2023-051 - currently posted and interviewing.	Top Priority
→ Complete e-apply implementation for application submissions.					0%		Top Priority
→ Review the Planning Procedure Bylaw for opportunities to streamline the planning approval process.					25%		Top Priority
Realize service delivery efficiencies via digital transformation and aligning existing processes with best practices.					50%		Objective
→ Identify and replace financial system with an enterprise-grade solution (a system that is integrated across departments), to encompass HR functionality.					5%	NEW Implementing a new financial system, with HR and asset management functionality, will be a transformative undertaking for the City and therefore the work involved in its selection requires very careful consideration and research. Two potential solutions have been explored to date. Significant investment will be required from departmental subject matter experts (SMEs); it is highly recommended that key SME staff are embedded in the planning process to minimize risk and ensure success.	Top Priority

WATERFRONT-SUPPORT A PROSPEROUS AND VIBRANT WATERFRONT.

Goal/Objectives/Projects	2023	2024	2025	2026	Completion	Latest Update	Priority
Secure funding for pier upgrades.					5%		Objective
→ Apply for provincial and federal government grants.					5%	NEW 2023 Municipal Funding Program - approval for \$51,000 grant to put towards our capital project at Oxford and North Bluff	Top Priority