

**Consolidated Financial Plan Summary**

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenue</b>						
Property Taxes and Parcel Taxes	\$26,511,200	\$29,143,400	\$31,372,000	\$32,906,900	\$34,305,900	\$35,895,900
Regional Library Levy	1,015,300	1,047,900	1,068,900	1,090,300	1,112,100	1,134,300
Business Improvement Levy	352,800	357,000	364,000	371,300	378,700	386,300
Local Improvement Parcel Tax	5,200	-	-	-	-	-
Grants In Lieu of Taxes	286,800	295,400	301,300	307,300	313,400	319,700
Sales of Service and Other Revenues	16,637,100	17,763,600	19,048,400	20,281,600	21,685,500	23,208,800
Development Cost Charges	849,500	836,000	839,900	1,057,500	908,200	847,200
Other/Own Sources	13,042,300	13,440,800	10,285,600	12,790,000	9,611,500	10,224,500
Government Grants	9,335,000	761,100	3,069,400	2,544,700	2,372,100	587,200
<b>Total Revenue</b>	<b>\$ 68,035,200</b>	<b>\$ 63,645,200</b>	<b>\$ 66,349,500</b>	<b>\$ 71,349,600</b>	<b>\$ 70,687,400</b>	<b>\$ 72,603,900</b>
<b>Expenses</b>						
Drainage	354,900	380,800	392,300	402,600	412,800	423,300
Human Resources	1,020,000	887,800	1,012,500	1,025,000	1,045,500	1,066,400
Council and Office of the CAO	\$ 950,500	\$ 930,500	\$ 949,100	\$ 968,100	\$ 1,003,000	\$ 1,007,600
Solid Waste	1,071,500	1,006,800	1,038,600	1,066,600	1,094,300	1,122,800
Information Technology	1,304,600	1,369,000	1,446,700	1,475,600	1,516,300	1,535,400
Corporate Administration	1,663,700	1,674,400	1,707,800	1,788,200	1,919,300	1,862,300
Finance	2,056,500	2,200,600	2,421,400	2,444,700	2,493,700	2,543,600
Fiscal Services	1,232,300	2,427,700	3,182,200	3,618,200	4,003,600	4,405,200
Sanitary Sewer	2,207,000	2,485,400	2,999,800	3,578,500	4,156,200	4,791,500
Water	3,622,700	3,169,800	3,236,500	3,971,500	3,377,700	3,437,800
Recreation and Culture	3,851,600	3,872,200	4,030,100	4,110,700	4,192,800	4,276,700
Planning and Development	4,145,500	4,463,800	4,667,500	4,788,700	4,874,500	4,962,000
Fire Rescue	4,541,900	4,640,800	4,785,300	4,929,900	5,075,700	5,213,500
Police	7,016,000	7,277,200	7,572,300	7,813,800	8,046,600	8,282,700
Engineering and Operations	7,613,600	8,001,000	8,160,400	8,323,100	8,489,000	8,658,300
<b>Total Operating Expenses</b>	<b>\$ 42,652,300</b>	<b>\$ 44,787,800</b>	<b>\$ 47,602,500</b>	<b>\$ 50,305,200</b>	<b>\$ 51,701,000</b>	<b>\$ 53,589,100</b>
<b>Add:</b>						
Transfer from Reserves	40,977,300	26,791,000	19,372,100	19,123,200	15,473,700	13,801,100
<b>Deduct:</b>						
Asset Improvement Expenditures	50,924,000	27,322,000	21,846,000	24,893,000	18,346,000	15,645,000
Debt Repayment	782,500	807,800	816,000	826,500	837,100	889,400
Transfer to Reserves	14,653,700	17,518,600	15,457,100	14,448,100	15,277,000	16,281,500
<b>Total Budget For the Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>