

From: [Guillermo Ferrero](#)
To: [Garry Wolgemuth](#)
Cc: [Clerk's Office](#)
Subject: RE: Question and Answer Period
Date: February 7, 2022 3:01:46 PM
Attachments: [image002.png](#)

Hello Gary,

Council has requested a list of the 2020 Capital Projects that were in progress and carried forward to 2021. This has been provided in a [staff report](#) to Finance and Audit Committee for tonight's meeting on February 7th 2022.

As the report indicates, much of local government asset improvement work is by nature a multiyear process from initial concept to initial project funding approval, design, contract award and construction. The carry forward of work in progress and of projects that are subject to grant approvals is a feature of regular capital program project management and can be expected to ebb and flow as the cycle of the asset improvement program moves forward.

From a very high level, preliminary basis, the 2021 work in progress carried forward can be expected to be in the range of \$51M as noted below. The details will be provided to the Finance and Audit Committee once the City's year-end asset improvement accounting work is completed by the finance department, who are also operating on a short staffed basis.

	2021	2022	
General Fund			
Projects Subject to grant approval	13,395,000	11,000,000	Pier restoration completion
Projects in Progress	9,252,000	15,500,000	Regular program work in progress and Johnston Road Phase 2
Affordable Housing	-	4,000,000	
Solid Waste	1,951,000	1,950,000	Vehicles not shipped yet
Sewer	1,828,000	2,000,000	Regular program work in progress
Projects in progress	3,412,000	4,500,000	Regular program work in progress
Projects Subject to grant approval	-	10,400,000	Habgood/Keil Street Pump Station and drainage works
Water	2,203,000	1,500,000	Regular program work in progress
	<u>32,041,000</u>	<u>50,850,000</u>	

The timing of capital project construction **does not directly impact property taxation** and is a means to manage risk and smooth funding from year to year. Deferring projects **does not** remove the need for the project and in fact will simply increase the cost over time as inflation continues to effect pricing.

The level of smaller capital projects in the pipeline has been somewhat higher in recent years as the engineering department has not operated at full capacity for some time. As full staffing returns it can be expected that this level of small capital projects in progress will gradually reduce over the next three to five years.

Hope that helps,
Thanks,
G.

GUILLERMO FERRERO
Chief Administrative Officer, City of White Rock
15322 Buena Vista Avenue, White Rock, BC V4B 1Y6
Tel: 604.541.2133 | www.whiterockcity.ca



"An impossibility is only a possibility that you don't understand"

From: Garry Wolgemuth

Sent: February 7, 2022 10:01 AM

To: Clerk's Office <ClerksOffice@whiterockcity.ca>

Subject: Question and Answer Period

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hello

I will not be able to attend tonight's meeting in person. Could I have these Questions and Comments tabled at tonight's Regular Council Meeting ?

My question is:

Once again the charts on Incomplete General Fund Asset Improvement Projects do not give a clear picture of where the Capital expenditures stand at this particular point in time.

Which ones are complete?

Which ones are in progress?

Which ones have not started?

How can you get a clear picture as to what new expenditures will be needed to be included in the 2022 budget without a clear beacon as to where the City stands on current projects ?

Is it possible to clarify this and perhaps come to a resolution that the City should fulfill it's backlog of projects before adding more to the ever expanding list of Capital Expenditures "To Do".

Are there items on this list from more than 1 year ago that have not been completed at this point in time? If so, why not?

Regards

Garry Wolgemuth

White Rock